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UNITED STATES DISTRICT COURT
NORTHERN DISTRICT OF CALIFORNIA
SAN FRANCISCO DIVISION

15 EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION,

Case No. 08 - 1938
**STIPULATION FOR DISMISSAL WITH
PREJUDICE**

Plaintiff,

vs.

10 CISCO SYSTEMS, INC.,

Defendant.

Pursuant to the terms of the Settlement Agreement entered by the Parties hereto and
approved by the Court in Case No. C-07-0654-JSW (copy attached), Plaintiff, Equal Employment
Opportunity Commission, and Defendant, Cisco Systems, Inc., do hereby stipulate by and
through their counsel to the dismissal of the above-entitled action with prejudice.

M28

1 Respectfully submitted:

2 DATED: April 11, 2008

MORGAN, LEWIS & BOCKIUS LLP

3
4 BY: s/Brendan Dolan
Brendan Dolan
5 Attorneys for Cisco

6 DATED: April 11, 2008

EQUAL EMPLOYMENT OPPORTUNITY
7 COMMISSION

8 BY: s/Mary Jo O'Neill
9 Mary Jo O'Neill
Counsel for Equal Employment Opportunity
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CRAIG OLIVER

ATTACHMENT

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Additional Counsel listed at end of document

12 UNITED STATES DISTRICT COURT

13 NORTHERN DISTRICT OF CALIFORNIA

14 SAN FRANCISCO DIVISION

15 ALBERT CREWS III, SANDRA HILL,
16 JEYAKUMAR NAGARATHINAM,
17 CRAIG OLIVER, individuals, for
18 themselves and others similarly situated,

Case No. C-07-0654 JSW

19 Plaintiff,
20 vs.
21 CISCO SYSTEMS, a corporation,
22 Defendant.

SETTLEMENT AGREEMENT

(DOCUMENT SUBMITTED UNDER SEAL)

1 I. RECITALS

- 2 1. The EEOC, an agency of the United States, will, concurrently with the approval of this
3 Agreement by the Court, file an action in the U.S. District Court, Northern District of
4 California, alleging that Defendant Cisco Systems, Inc. (referred to herein as "Cisco")
5 engaged in a pattern or practice of unlawful discriminatory hiring based on race, color,
6 and/or national origin, in violation of Section 703(a) of Title VII of the Civil Rights Act of
7 1964 ("Title VII"), as amended, 42 U.S.C. § 2000e-2(a) within Cisco's U.S. Sales
8 Organization between 2004 and 2005 (referred to herein as the "EEOC case"). The EEOC
9 case is brought based on the charges described in Paragraph 2. A true and correct copy of
10 the Complaint to be filed in the EEOC case is attached hereto as Exhibit 1.
- 11 2. Albert Crews III, Sandra Hill, Tony Morris, Jeyakumar Nagarathinam and Craig Oliver
12 (referred to herein as "Plaintiff/Charging Parties"), each individually filed charges of
13 discrimination with the EEOC against Cisco Systems, Inc. in and around February 2006,
14 alleging, among other things, that they were denied employment based on discriminatory
15 hiring practices within Cisco's U.S. Sales Organization in 2004 and 2005.
- 16 3. On January 31, 2007, the Plaintiff/Charging Parties (except for Anthony Morris) filed a
17 complaint in this District, alleging race discrimination under 42 U.S.C. § 1981, Case No. C
18 07 0654 JSW (referred to herein as the "Private case"). The EEOC and the
19 Plaintiff/Charging Parties are jointly referred to as "Plaintiffs." The Private case and the
20 EEOC case are jointly referred to herein as "the Actions."
- 21 4. The Parties, desiring to settle the Actions by a Settlement Agreement (referred to herein as
22 "Agreement"), agree to the jurisdiction of the above-named Court over the Parties and the
23 subject matter of this action, and agree to the power of the Court to approve a Settlement
24 Agreement enforceable against the Parties.
- 25 5. This Agreement is final and binding upon the Parties as well as upon their successors and
26 assigns, as to the issues resolved.
- 27 6. The Plaintiffs and Cisco agree that this Agreement fairly resolves the issues alleged by
28 Plaintiffs in their respective actions, and constitutes a complete resolution of all of the

1 Plaintiff/Charging Parties' and EEOC's claims against Cisco of unlawful employment
2 practices under Title VII and Section 1981 made against Defendant Cisco in the Actions and
3 in the EEOC Charges.

4 **II. JURISDICTION**

5 7. The Court has jurisdiction over the Parties and the subject matter of the Actions. The
6 Actions assert claims that, if proven, would authorize the Court to grant monetary and other
7 relief against Defendant. This Agreement conforms with the Federal Rules of Civil
8 Procedure, Title VII, and Section 1981, and is not in derogation of the rights and privileges
9 of any Party or person. The Court shall retain jurisdiction of the Actions for the duration of
10 the Agreement for the purposes of entering all orders which may be necessary to implement
11 the terms provided herein.

12 **III. DEFINITIONS**

- 13 8. **EEO** – The term "EEO" shall refer to the phrase "equal employment opportunity."
- 14 9. **Continuing Affirmative Measures** – The Affirmative Measures which Cisco is required to
15 carry out throughout the term of the Agreement, as set forth in Paragraphs 23, 24, 25, 27, 31,
16 32 and 33.
- 17 10. **Specific Affirmative Measures** – The Affirmative Measures which Cisco is required to
18 carry out but which do not continue through the term of the Agreement, as set forth in
19 Paragraphs 26, 28 and 29.
- 20 11. **Effective Date** – The Effective Date of this Agreement is the date on which the Court files
21 an order approving the Agreement.
- 22 12. **Parties** – The Parties to this Agreement are Plaintiff U.S. Equal Employment Opportunity
23 Commission ("EEOC"), Plaintiff/Charging Parties, and Defendant Cisco Systems, Inc.,
24 ("Cisco").
- 25 13. **Private Counsel** – The Attorneys representing Plaintiff/Charging Parties.

26 **IV. GENERAL PROVISIONS**

- 27 14. **Term of Settlement Agreement** – This Agreement will be in effect for three years and six
28 months after the Effective Date. Except as noted herein, Specific Affirmative Measures

1 must be commenced and completed within six months following the Effective Date. Except
2 as noted herein, Continuing Affirmative Measures must be commenced within six months
3 following the Effective Date. In the event that any Specific Affirmative Measure(s) are not
4 commenced and completed within six months after the Effective Date, the term of the
5 Agreement will be extended on a day-by-day basis for as long as the Specific Affirmative
6 Measure(s) take to be commenced and/or completed after six months following the Effective
7 Date. In the event that any Continuing Affirmative Measure(s) are not commenced within
8 six months after the Effective Date, the term of the Agreement will be extended on a day-by-
9 day basis for as long as the Continuing Affirmative Measure(s) take to be commenced after
10 six months following the Effective Date.

- 11 **15. Compliance with Federal EEO Laws** – Nothing in this Settlement Agreement shall be
12 construed to limit or reduce Cisco's obligation to comply with the statutes enforced by the
13 EEOC: Title VII of the Civil Rights Act of 1964, as amended, 42 U.S.C. §2000e, *et seq.*,
14 Title I of the Americans with Disabilities Act, 42 U.S.C. §12101, *et seq.*, Age
15 Discrimination in Employment Act, 29 U.S.C. §621, Equal Pay Act, 29 U.S.C. §206(d).
- 16 **16. Effect of Settlement Agreement** – Cisco's compliance with this Agreement will fully and
17 completely resolve all issues of law and fact which were raised by the Plaintiffs in their
18 respective actions, and in the EEOC charges related thereto.
- 19 **17. Complete Settlement Agreement** – This Agreement constitutes the complete understanding
20 among the Parties with respect to the matters addressed herein.
- 21 **18. Severability** – If one or more provisions of this Agreement are rendered unlawful or
22 unenforceable by act of Congress, or, by decision of a court of competent jurisdiction or
23 arbitrator, the Parties shall attempt to agree upon what amendments to this Agreement, if
24 any, are appropriate to effectuate the purposes of this Agreement. In any event, the
25 unaffected provisions will remain enforceable.
- 26 **19. Non-admission** – The Plaintiffs acknowledge and agree that this Agreement cannot be
27 characterized as an admission of liability or wrongdoing by Cisco in relation to the matters
28 alleged in the Actions and the EEOC charges related thereto, and that Cisco expressly denies

1 liability or wrongdoing in relation to those matters.

2 **V. RELEASE OF CLAIMS AND RESERVATION OF RIGHTS**

3 **20. Plaintiff/Charging Parties' Waiver of Claims** – Plaintiff/Charging Parties for themselves,
4 their heirs and assigns, hereby release, discharge and waive the claims asserted against Cisco
5 in their action, and in the EEOC charges related thereto, and existing as of the date that the
6 Plaintiff/Charging Parties execute this Agreement. The foregoing waiver shall extend to
7 known and unknown claims existing as of the time of execution of this Agreement by the
8 Plaintiff/Charging Parties. Further, Plaintiff/Charging Parties expressly waive any rights
9 conferred on them by California Civil Code Section 1542, or any similar statute or
10 decisional law in any other jurisdiction. Section 1542 provides:

11 “**A general release does not extend to claims which the creditor**
12 **does not know or suspect to exist in his favor at the time of**
13 **executing the release, which, if known to him, must have**
14 **materially affected his settlement with the debtor.**”

15 This waiver of claims shall extend to the officers, employees and agents of Cisco. Nothing
16 in this Settlement Agreement shall be construed to preclude the Plaintiff/Charging Parties
17 seeking to enforce this Agreement in accordance with the enforcement provisions of Section
18 IX (“Enforcement of Settlement Agreement”) below.

19 **21. EEOC Rights Reserved** – The EEOC reserves all rights to proceed with respect to matters
20 beyond the scope of claims asserted in the Actions and the EEOC charges which were the
21 basis of the Actions. The EEOC will not bring another action of any kind against Cisco
22 arising out of and/or relating to the matters alleged in the Actions or the EEOC charges
23 which were the basis of the action. Nothing in this Agreement precludes the EEOC from
24 seeking to enforce this Agreement in accordance with the enforcement provisions of Section
25 IX below. The EEOC represents that as of the date this Agreement is executed by the
26 EEOC, it is not in receipt of charges, or aware of any charges or claims, other than those
27 referred to in Paragraph 2 above, which form the basis of the claims asserted in the Actions.

28 **22. Charges Filed After the Effective Date** – Any individual charges of discrimination filed

1 with the EEOC or any State or Local Fair Employment Practice Agency after the Effective
2 Date of this Agreement, based on conduct alleged to have occurred prior to the Effective
3 Date of this Agreement, will be processed by the Commission in accordance with its
4 standard procedures and relevant statutes and regulations, and this Agreement will not
5 preclude any enforcement action by the EEOC or the individuals filing such charges.

6 VI. AFFIRMATIVE MEASURES

7 23. EEO Training

8 **23.01 Development of EEO Training Program** – Within six months following the
9 Effective Date of this Agreement, Cisco shall begin the process of providing the
10 training described below to employees involved in recruiting and hiring for Cisco's
11 U.S. Sales Organization, including to all hiring managers within the U.S. Sales
12 Organization.

13 **23.02 Required Subjects of Training** – At a minimum, the EEO training program shall
14 address the following subjects:

- 15 • instruction on the requirements of Title VII of the Civil Rights Act of 1964, and
16 42 U.S.C. Section 1981;
- 17 • instruction on how to recognize and eliminate the effects of unconscious bias
18 against African Americans, in the recruiting and hiring process in the U.S. Sales
19 Organization.
- 20 • a review of Cisco non-discrimination employment policies and of the specific
21 requirements of this Agreement, with particular emphasis on the following:
22 African American recruiting efforts and Recruitment and hiring protocols in the
23 U.S. Sales Organization.

24 **23.03 Type of Training** – Cisco shall be permitted to provide on-line or e-learning training
25 to hiring managers within the U.S. Sales Organization. Such training shall provide a
26 means by which attendees may pose questions relevant to the subject of the training
27 and obtain a response to such questions within 24 hours. Recruiters, sourcers and
28 Cisco Human Resources personnel involved in U.S. Sales Organization's recruiting

1 and hiring will be required to attend live training on the subjects addressed herein.
2 Such live training may be conducted by videoconference.

3 **23.04 Number of Trainings** – Persons required to be trained under this provision shall
4 receive not less than two hours of training provided for herein per twelve calendar
5 months following the Effective Date of this Agreement. Following the
6 implementation of the training program provided for herein, Cisco U.S. Sales
7 Organization Hiring Managers shall not be permitted to post a requisition until they
8 have completed the training required under this Paragraph 23.

9 **24. Lead Sourcer** – Cisco shall employ a Lead Sourcer whose responsibilities shall include the
10 identification of African American qualified applicants for positions in the U.S. Sales
11 Organization. The Lead Sourcer shall among his or her other responsibilities, taking into
12 consideration position requirements, geographic location and such other matters as he/she
13 deems to be appropriate, engage in efforts to identify African American qualified applicants
14 for employment in positions in the U.S. Sales Organization, in numbers consistent with the
15 available pool of such persons in the relevant population. The Lead Sourcer shall in his or
16 her discretion and that of Cisco, engage or hire persons to assist in carrying out this
17 objective. At no time during the term of this Agreement will Cisco employ or engage fewer
18 than three sourcers, including the Lead Sourcer, whose duties shall include, taking into
19 consideration position requirements, geographic location and such other matters as are
20 deemed to be appropriate, efforts to identify African American qualified applicants for
21 employment in positions in the U.S. Sales Organization, in numbers consistent with the
22 available pool of such persons in the relevant population. Cisco will engage in reasonable
23 efforts to seek to hire or engage sourcers who reflect diversity in race and color.

24 **25. Director of Global Inclusion and Diversity**

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1 **25.01** Within thirty (30) days of the Effective Date of this Agreement, Cisco will identify
2 to Private Counsel its Director of Global Inclusion and Diversity, who has
3 expertise in EEO and personnel matters. Cisco's Director of Global Inclusion and
4 Diversity will report to a Cisco Vice President of Human Resources.

5 **25.02** Cisco will provide sufficient staff, funds, and other resources to the Director of
6 Global Inclusion and Diversity as are necessary to meet Cisco's obligations under
7 this Agreement.

8 **25.03** The Director of Global Inclusion and Diversity will be responsible for:

- 9 • coordinating Cisco compliance with anti-discrimination laws;
- 10 • ensuring Cisco compliance with this Agreement;
- 11 • maintaining records to be preserved under Section VIII ("Reporting and
12 Recordkeeping") of this Agreement; and
- 13 • assisting in development and implementation of Cisco EEO Training Program,
14 as required under Paragraph 23.01 ("EEO Training") of this Agreement.

15 These duties may, as is deemed appropriate by the Director of Global Inclusion and Diversity
16 and Cisco, be delegated to others, or others may be required by the Director of Global
17 Inclusion and Diversity and Cisco to assist in their completion.

18 **26. Recruitment and Hiring Process Consultant** – Cisco shall retain a professional industrial
19 organizational psychologist or other credentialed subject matter professional expert in such
20 field of expertise as is reasonably appropriate, to assist Cisco in its implementation and
21 compliance with the terms of this Agreement including but not limited to a review,
22 development and implementation of a recruitment and hiring process as provided in
23 Paragraph 28.

24 **27. Diversity Consultant** – During the Term of the Agreement, Cisco will utilize a diversity
25 consultant who will, among other things, advise on methods to identify sources of African
26 American qualified applicants for positions in Cisco's U.S. Sales Organization and assist in
27 the development of the training referenced above.

28 **28. Recruitment and Hiring Process** – Within six months of the Effective Date of this

1 Agreement, Cisco, in consultation with the professionals referred to above in Paragraphs 26
2 and 27, shall develop and implement a written or graphically represented Recruitment and
3 Hiring Process for U.S. Sales Organization positions. The Recruitment and Hiring Process
4 shall include, among other provisions, measures intended to increase the numbers of African
5 American qualified applicants for employment in the Cisco U.S. Sales Organization and
6 measures for responding to applicants in a timely manner.

7 **29. Complaint Procedure for Applicants** – Within six months following the Effective Date of
8 this Agreement Cisco will implement or maintain a complaint procedure for U.S. Sales
9 Organization applicants, including a process for investigating and responding to such
10 complaints. Cisco shall make notice of the complaint procedure part of its application
11 process.

12 **30. Management Evaluation and Accountability** – Within six months of the Effective Date of
13 this Agreement, Cisco shall, in consultation with the professionals selected pursuant to
14 Paragraphs 26 and 27, ensure that performance evaluation criteria for Recruiters, Hiring
15 Managers and employees engaged in the recruitment and hiring process for the U.S. Sales
16 Organization, include as categories of performance evaluation: (1) compliance with Cisco's
17 Equal Employment Opportunity and Discrimination and Harassment Policies; and
18 (2) support of ethnic diversity in the workplace.

19 **31. Diversity of Interviewer Panel** – Cisco will use reasonable efforts, where practical, to
20 provide interviewer panels in the U.S. Sales Organization that reflect diversity in race and
21 color.

22 **32. No Discrimination Policy** – Cisco agrees to continue to maintain its policy prohibiting
23 employment discrimination against employees, and applicants for employment, on the basis
24 of race, color, or national origin.

25 **33. No Retaliation Policy** – Cisco agrees to maintain its policy that prohibits retaliation against
26 any employee, former employee or applicant to Cisco, because he or she opposed
27 discrimination on basis of race, color, or national origin; filed a charge of discrimination on
28 the basis of race, color or national origin; testified, furnished information or participated in

1 any manner in any investigation or proceeding in connection with any charge or complaint
2 of discrimination on the basis of race, color or national origin; testified, furnished
3 information or participated in any manner in connection with the monitoring or
4 implementation of this Agreement; or sought and/or received any monetary and/or non-
5 monetary relief pursuant to this Agreement.

6 **VII. MONETARY RELIEF**

7 **34. Payment to Plaintiff/Charging Parties and Private Counsel**

8 34.01 Cisco agrees to pay the total gross amount of \$1,750,000 to Plaintiff/Charging
9 Parties and Private Counsel in amounts determined among the Plaintiffs/Charging
10 Parties and Private Counsel pursuant to their fee agreements, for alleged economic
11 loss and alleged emotional distress damages, together with attorneys' fees and costs.
12 Payments shall be made as follows:

13 1. \$1,000,000 to the Plaintiffs/Charging Parties, distributed as follows within
14 seven days following the Effective Date hereof:

- 15 a. \$134,000 for each Plaintiff/Charging Party with all required withholdings
16 deducted.
- 17 b. Payments of \$66,000 for each Plaintiff/Charging Party for alleged damages
18 for pain, suffering and emotional distress with no withholding.

19 2. \$750,000 as attorneys' fees and costs, paid within seven days following the
20 Effective Date hereof.

21 3. Charging Parties and Private Counsel shall provide appropriate social security
22 numbers and tax ID numbers for processing of the above referenced payments.

23 34.02 Plaintiff/Charging Parties hereby acknowledge that they have obtained no tax advice
24 from Cisco, and that neither Cisco nor its attorneys has made any representation
25 concerning the tax consequences, if any, of the payments described in paragraphs
26 33.01 and 33.02 of this Agreement. Plaintiff/Charging Parties individually agree
27 that they are solely responsible for the tax consequences of the payments provided
28 for in paragraphs 33.01 and 33.02 of this Agreement. Plaintiff/Charging Parties

1 further agree that, in the event that any taxing authority looks to Cisco or any related
2 entity for satisfaction of any tax liability or for payment of any tax-related liability
3 of any kind including but not limited to penalties, fines, interest or withholdings,
4 associated with the payments provided for in paragraphs 33.01 and 33.02, they shall
5 indemnify and hold harmless Cisco for all taxes, penalties, interest, withholdings,
6 amounts paid in settlement to any taxing authority, and expenses, including but not
7 limited to defense expenses and attorneys' fees, with regard to the payments. Cisco
8 shall advise Plaintiff/Charging Parties and their attorneys in writing within five (5)
9 business days of their knowledge of any event triggering Cisco's right to
10 indemnification and Plaintiff/Charging Parties and his or her attorneys shall have the
11 continuing right to be advised of the status of any such action.

12 **VIII. REPORTING AND RECORD KEEPING**

13 **35.01** Three times during the term of this Agreement, within 30 days following the
14 Effective Date, and by, January 25, 2009 and January 25, 2010, Cisco will provide
15 Private Counsel and the EEOC with a spreadsheet containing the same information
16 regarding applicants as was contained in the data referred to as the "Gerstco Data"
17 which was provided to Private Counsel by attorneys for Cisco on September 19,
18 2007. The spreadsheet will contain the following information for each category of
19 individual contained within the Gerstco Data for Cisco's U.S. Sales Organization
20 for fiscal years 2007, 2008 and 2009 respectively:

- 21 i. Internal ID number;
- 22 ii. Race/Color/Ethnic information (if provided by Qualified Applicant)
- 23 iii. Application date;
- 24 iv. Source of application;
- 25 v. Disposition of the application;
- 26 vi. Requisition number for the position(s) sought;
- 27 vii. Job title for the position(s) sought;
- 28 viii. Job group for the position(s) sought;

1 ix. Location name for the position(s) sought;

2 To the extent not already contained within the Gerstco data as defined
3 herein, Cisco shall provide the following at such times as it provides the
4 data required above: Identification of each individual who possessed the
5 minimum qualifications for and expressed an interest in or applied for a
6 specific job at Cisco through either a Cisco sourcer or recruiter, where such
7 individual did not withdraw from consideration for the specific job. The
8 individual shall be identified by code number and the disposition of the
9 application shall also be provided, as consistent with the above referenced
10 categories of the Gerstco data. A candidate will be deemed to have
11 withdrawn from consideration for a specific job when he or she has
12 expressly informed Cisco that he or she does not want to be considered for
13 a specific job; failed to show for an interview; failed to complete an
14 applicant profile on Cisco.com after being asked to do so in connection
15 with their consideration for a position; or, indicated by words or conduct
16 the intention not to participate in the selection process for a specific job.

17

18 **35.02** On or by June 1, 2008, December 1, 2008, June 1, 2009, December 1, 2009 and
19 June 1, 2009 Cisco will provide Private Counsel and the EEOC with a summary of
20 Cisco's activities in the preceding six month period in implementing and, as
21 appropriate, carrying out the obligations undertaken in the Agreement.

22

23 **35.03** On or by June 1, 2008, June 1, 2009, June 1, 2010 and June 1, 2011, Cisco will
24 provide Private Counsel and the EEOC with access to the following:

25

- 26 • Internal Complaint Procedure;
- 27 • Discrimination complaints by black applicants for positions in the U. S. Sales
Organization in the preceding six months;
- 28 • Recruitment and Hiring Process for U.S. Sales Organization;
• Training Program Materials for U.S. Sales Organization; and

- 1 • The form of performance review for Hiring Managers and others identified in
2 Paragraph 30.

3 Private Counsel and the EEOC shall be entitled to request other documents demonstrating
4 compliance with and implementation of the terms, conditions and processes of the Agreement. If
5 the Parties are not able to resolve such requests, the matter will be subject to the dispute resolution
6 process set forth at Paragraph 37.

7 **35.04** The information provided under Paragraphs 35.01, 35.02 and 35.03 will be kept
8 confidential, not used for any purpose other than this Agreement and will not be
9 disclosed by Private Counsel or the EEOC to anyone. The Parties agree that this
10 information shall be used only for purposes of evaluating Cisco's compliance with
11 this Agreement. Any analysis of Cisco's reports provided under Paragraph 35.01
12 by Plaintiffs will be performed by comparison to the qualified applicants.

13 **IX. ENFORCEMENT OF SETTLEMENT AGREEMENT**

14 **36. Enforcement** – It is expressly agreed that if any party believes that another party has
15 breached this Agreement, the party holding such belief may initiate the dispute resolution
16 procedures set forth in this Section IX.

17 **37. Requirement of Informal Resolution Efforts**

18 **37.01 Notice of Dispute** – A party which believes that a breach of this Agreement has
19 occurred, must provide notice to the other parties, of the nature of the dispute. This
20 notice shall specify the particular provision(s) believed to have been breached and a
21 statement of the issues in dispute.

22 **37.02 Response to Notice of Dispute** – Within fourteen (14) days after service of the
23 Notice of Dispute, the party alleged to be in breach will provide a written response.

24 **37.03 Service** – Service of the Notice of Dispute and any Response shall be made by hand-
25 delivery, facsimile transmission, or electronic mail.

26 **37.04 Meeting** – After service of the Response, the Parties will schedule a telephone or in-
27 person meeting to attempt to amicably resolve the dispute.

28 **37.05 Mediation** – If the meeting does not result in an amicable resolution of the dispute,

1 the parties will engage a private JAMS or AAA mediator and will seek to mediate a
2 resolution of the dispute. Any such mediation shall be located in Denver, Colorado.

3 **37.06 Dispute Resolution Period** – If the dispute has not been resolved within sixty (60)
4 days after service of the Notice of Dispute, an action to enforce the Agreement may
5 be brought. Such action shall be brought exclusively before a JAMS arbitrator
6 jointly selected by the parties. The arbitrator shall be empowered to interpret the
7 Agreement, hear evidence and issue an award. The arbitration shall be governed by
8 the JAMS rules for the arbitration of employment disputes. The prevailing party
9 may seek judicial enforcement of an arbitration award. The District Court shall
10 retain jurisdiction over the Actions and parties for such proceedings.

11 **38. Attorneys' Fees For Enforcement of Agreement** – The arbitrator shall be empowered in
12 his or her discretion to award fees and costs.

13 **X. MISCELLANEOUS PROVISIONS**

14 **39. Dismissal of Actions** – The Plaintiffs/Charging Parties agree to dismiss the Private action
15 with prejudice upon the Effective Date of this Settlement Agreement. The EEOC agrees to
16 dismiss the EEOC Action with prejudice immediately upon its filing.

17 **40. Not Conditions on Obligations** - Cisco does not condition the receipt of individual relief on
18 any Plaintiff/Charging Party's agreement to (a) maintain as confidential the terms of this
19 Agreement, (b) waive his or her statutory right to file a charge with any federal or state anti-
20 discrimination agency, or (c) waive his or her right to apply for a position with the
21 Defendant.

22 **41. Amendment** – By mutual consent of the Parties, this Agreement may be amended in the
23 interest of justice and fairness in order to execute the provisions involved.

24 **42. Implementation** – The Plaintiffs and Cisco agree to take all steps that may be necessary to
25 fully effectuate the terms of this Agreement.

26

27

28

1 **XI. SIGNATURES**

2 By their signatures below, the Parties confirm their voluntary assent to the terms of this
3 Agreement. This Agreement may be executed in counterparts.

4

5 **DATED:** _____

6 **BY:** _____
7 Albert Crews

8

9 **DATED:** _____

10 **BY:** _____
11 Sandra Hill

12

13 **DATED:** _____

14 **BY:** _____
15 Craig Oliver

16

17 **DATED:** _____

18 **BY:** _____
19 Jeyakumar Nagarathinam

20

21 **DATED:** _____

22 **BY:** _____
23 Anthony Morris

24

25 **DATED:** _____

26 **CISCO SYSTEMS, INC.**

27 **BY:** _____

28

29 **DATED:** _____

30 **EQUAL EMPLOYMENT
31 OPPORTUNITY COMMISSION**

32 **BY:** _____

33 **APPROVED AS TO CONTENT AND FORM.**

34

35 **DATED:** _____

36 **MINAMI TAMAKI LLP**

37 **BY:** _____
38 Jack W. Lee
39 Attorneys for Plaintiffs

1 Agreement, hear evidence and issue an award. The arbitration shall be governed by
2 the JAMS rules for the arbitration of employment disputes. The prevailing party
3 may seek judicial enforcement of an arbitration award. The District Court shall
4 retain jurisdiction over the Consolidated Action and parties for such proceedings.

5 **38. Attorneys' Fees For Enforcement of Agreement** – The arbitrator shall be empowered in
6 his or her discretion to award fees and costs.

7 **X. MISCELLANEOUS PROVISIONS**

8 **39. Dismissal of Actions** – The Plaintiffs agree to dismiss the Consolidated Action with
9 prejudice upon the Effective Date of this Settlement Agreement.

10 **40. Not Conditions on Obligations** - Cisco does not condition the receipt of individual relief on
11 any Plaintiff/Charging Party's agreement to (a) maintain as confidential the terms of this
12 Agreement, (b) waive his or her statutory right to file a charge with any federal or state anti-
13 discrimination agency, or (c) waive his or her right to apply for a position with the
14 Defendant.

15 **41. Amendment** – By mutual consent of the Parties, this Agreement may be amended in the
16 interest of justice and fairness in order to execute the provisions involved.

17 **42. Implementation** – The Plaintiffs and Cisco agree to take all steps that may be necessary to
18 fully effectuate the terms of this Agreement.

19 **XI. SIGNATURES**

20 By their signatures below, the Parties confirm their voluntary assent to the terms of this
21 Agreement. This Agreement may be executed in counterparts.

23 **DATED:** 2/14/08

24 BY: Albert Crews
Albert Crews

25 **DATED:** _____

26 BY: _____
Sandra Hill

27 **DATED:** _____

28 BY: _____
Craig Oliver

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23 | DATED:

BY:

Albert Crews

25 | RATED: 2/14/08

BY Andrew Bell

Sandra Hill

27 | DATED:

BY:

Craig Oliver

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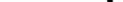
23 DATED:

BY: Albert Crews

25 | DATED:

BY:

27 RATED: 2/14/08

BY 
Craig Oliver

1 DATED: 2/14/08

BY: Jeyakumar Nagarathinam
Jeyakumar Nagarathinam

2 DATED: _____

BY: _____
Anthony Morris

3 DATED: _____

CISCO SYSTEMS, INC.

4 DATED: _____

EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION

5 DATED: _____

BY: _____

6 APPROVED AS TO CONTENT AND FORM.

7 DATED: _____

MINAMI TAMAKI LLP

8 DATED: _____

BY: _____
Jack W. Lee
Attorneys for Plaintiffs

9 DATED: _____

McNAMARA ROSEMAN MARTINEZ &
KAZMIERSKI LLP

10 DATED: _____

BY: _____
Todd J. McNamara
Attorneys for Plaintiffs

11 DATED: _____

BY: _____
Barry D. Roseman
Attorneys for Plaintiffs

12 DATED: _____

EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION

1 DATED: _____

BY: _____
Jeyakumar Nagarathinam

2
3 DATED: 02/14/2008

BY: Anthony Morris
Anthony Morris

4
5 DATED: _____

CISCO SYSTEMS, INC.

6
7 BY: _____

8
9 DATED: _____

**EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION**

10
11 BY: _____

12
13 APPROVED AS TO CONTENT AND FORM.

14
15 DATED: _____

MINAMI TAMAKI LLP

16
17 BY: _____

Jack W. Lee
Attorneys for Plaintiffs

18
19 DATED: _____

**McNAMARA ROSEMAN MARTINEZ &
KAZMIERSKI LLP**

20
21 BY: _____

Todd J. McNamara
Attorneys for Plaintiffs

23
24 DATED: _____

BY: _____
Barry D. Roseman
Attorneys for Plaintiffs

26
27 DATED: _____

**EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION**

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5 **DATED:** _____**BY:** _____

Albert Crews

6

7 **DATED:** _____**BY:** _____

Sandra Hill

8

9 **DATED:** _____**BY:** _____

Craig Oliver

10

11 **DATED:** _____**BY:** _____

Jeyakumar Nagarathinam

12

13 **DATED:** _____**BY:** _____

Anthony Morris

14

15 **DATED:** 2/27/08**CISCO SYSTEMS, INC.**BY: Albert Crews

16

17 **DATED:** 3/3/08**EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION**BY: John Jayne Miller

18

19 **DATED:** 3/3/0820 **APPROVED AS TO CONTENT AND FORM.**

MINAMI TAMAKI LLP

21

22 **DATED:** _____BY: _____
Jack W. Lee
Attorneys for Plaintiffs

23

24

25

26

27

28

MORGAN, LEWIS &
BOCKIUS LLP
ATTORNEYS AT LAW
SAN FRANCISCO

I-SF/7666111.2

1 DATED: _____

BY: _____
Jeyakumar Nagarathinam

2 DATED: _____

BY: _____
Anthony Morris

3 DATED: _____

CISCO SYSTEMS, INC.

4 DATED: _____

BY: _____

5 DATED: _____

**EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION**

6 DATED: _____

BY: _____

7 DATED: _____

BY: _____

8 DATED: _____

BY: _____

9 DATED: _____

BY: _____

10 DATED: _____

BY: _____

11 DATED: _____

BY: _____

12 DATED: _____

BY: _____

13 APPROVED AS TO CONTENT AND FORM.

14 DATED: 2/22/08

MINAMI TAMAKI LLP

15 DATED: 2/22/08

BY: 

Jack W. Lee
Attorneys for Plaintiffs

16 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

17 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

18 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

19 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

20 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

21 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

22 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

23 DATED: 2/22/08

BY: 

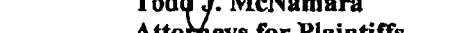
Todd J. McNamara
Attorneys for Plaintiffs

24 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

25 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

26 DATED: 2/22/08

BY: 

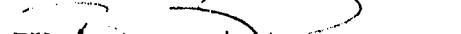
Todd J. McNamara
Attorneys for Plaintiffs

27 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

28 DATED: 2/22/08

BY: 

Todd J. McNamara
Attorneys for Plaintiffs

MORGAN, LEWIS &
BOCKIUS LLP
ATTORNEYS AT LAW
SAN FRANCISCO

1-SF/76561482

1 DATED: _____

McNAMARA ROSEMAN MARTINEZ &
KAZMIERSKI LLP

6 DATED: _____

BY: _____

Todd J. McNamara
Attorneys for Plaintiffs

9 DATED: _____

BY: _____

Barry D. Roseman
Attorneys for Plaintiffs

EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION

14 DATED: 2-29-08

15 BY: _____
MORGAN, LEWIS & BOCKIUS LLP



16 17 18 19 20 21 22 23 24 25 26 27 28
Brendan Dolan
Attorneys for Cisco Systems, Inc.

ORDER

The terms of this Agreement of the Parties are hereby entered as an order of the Court.

DATED: _____

United States District Judge Jeffrey White

1 DATED: _____

McNAMARA ROSEMAN MARTINEZ &
KAZMIERSKI LLP

2

3

4

5

6 DATED: _____

BY: _____

Todd J. McNamara
Attorneys for Plaintiffs

7

8

9 DATED: _____

BY: _____

Barry D. Roseman
Attorneys for Plaintiffs

10

11

12

13

14 DATED: 2-29-08

EQUAL EMPLOYMENT
OPPORTUNITY COMMISSION

15

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19

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21

22

BY: _____

Mary Jo O'Neill
Rita Kittle
Attorneys for EEOC

23

24 DATED: APR 10 2008

MORGAN, LEWIS & BOCKIUS LLP

25

26

27

28

BY: _____

Brendan Dolan
Attorneys for Cisco Systems, Inc.

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